

Listowel Wingham Hospitals Alliance Board of Directors Meeting Minutes

Wednesday, October 30, 2024

LMH Sarah Ave Building / Microsoft Teams

PRESENT	Derek Mendez, Interim Chair	Kailey Fallis	STAFF PRESENT	Becky Bloemberg
	Sheena Haines	Doug Miller		Rhonda Scheeringa
	Rosalea Beyersbergen	Jean Montgomery		Jade DeVries
	Monica Dey	Conor O'Keefe		
	Dr. T. Suggitt	Dr. S. Vander Klippe		
	Esther Millar	Justine Leslie		
			PATIENT REP	Rosemary Rognvaldson
ABSENT			GUESTS	
REGRETS	Jessica Weber	Mark Foxton	REGRETS	
	Stacey Ash	Susan McLaughlin		

1. CALL TO ORDER

Interim Chair D. Mendez called the Board of Directors meeting to order at 1814 hours.

2. APPROVAL OF AGENDA and CONSENT AGENDA

Moved by: Kailey Fallis

Seconded by: Doug Miller

THAT the LWHA Board of Directors approves all motions formally passed in the Committee of the Whole meeting, the Agenda for Wednesday, October 30, 2024, and the following Consent Agenda reports be received as circulated:

- Board of Directors Meeting Minutes of September 25, 2024
- Strategic Planning and Communications Committee Terms of Reference
- Executive, Governance and Nominating Committee Terms of Reference
- Evaluating and Monitoring Board Performance Policy
- Executive, Governance and Nominating Committee Minute Summary September 18, 2024
- LMH Foundation Report
- WDH Foundation Report

MOTION: CARRIED

3. DECLARATION OF CONFLICT OF INTEREST

There were no conflicts of interest declared.

4. BOARD EDUCATION: Ontario Breast Screening Program (OBSP) – Jaide Campbell, LWHA Diagnostic Imaging Supervisor

 The Ontario Breast Screening Program (OBSP) provides screening and assessment services at designated hospitals accredited by the Canadian Association of Radiologists. As an OBSP Assessment Centre, LMH's Breast Health Unit must meet standards and criteria set by Cancer Care Ontario including wait times, specific diagnostic imaging services, and access to an

- interdisciplinary team of radiologists, technologists, surgeons, pathologists and navigators. LMH's OBSP Assessment Center is financially sustainable with regular patient scheduling.
- Modifications made at LMH to meet new assessment center standards include the introduction of
 contrast mammography, and protocolling incoming requests. In 2023, LMH's average wait time
 from breast assessment to final result was 9-11-weeks; with recent improvements, final results
 are now available within 3-4-weeks, well below the Cancer Care Ontario guideline of 7-weeks.
- On October 8, OBSP expanded to include ages 40-49 into the program; this expansion has wait times posted to the Cancer Care Ontario website, and allows patients to book appointments online. Due to low wait times, LMH is seeing an influx of patients from out of the catchment area.

5. OPEN SESSION: NEW BUSINESS / DECISIONS AND REPORTS

5.1 VP of Clinical Services and Quality / CNE Report – J. Leslie

- Access and flow of patients is a priority for Ontario Health in the upcoming year; alternate level
 of care (ALC) volumes will be a focus, as these continue to rise in the region.
- Discussions continue regarding a change in the regional oncology model of care, with the intent to increase more care closer to home.
- Discussions appear to be heading in a positive direction, however more work is required. The Board expressed comfort in Dr. Vander Klippe updating MPP Lisa Thompson, as she had advocated on behalf of LWHA in the past.

5.2 President and CEO Report – E. Millar

- As the Ministry is seeking balanced budgets but not allowing service cuts, the Ontario Hospital Association (OHA) projects that Ontario hospitals will be unable to meet payroll in the coming year. The OHA will release advocacy materials in December, to be shared with the Board and local political leaders.
- The need to change models of care was discussed at the Ontario Health Team's recent strategic retreat; it is no longer sustainable for hospitals and physicians to remain at the center of care.
- While changes in staffing models have been helpful, staff continue to be affected heading into respiratory season; however, an increase in staff immunization rates proves very positive.

5.3 Oncology Program – J. Leslie

 The oncology program was discussed during the VP of Clinical Services and Quality / CNE Report.

5.4 Briefing Note: Physician Recruitment – E. Millar

- Recruitment of 26 physicians in the next 5-years is required to support the communities and maintain services. While the Recruitment Committees work well, there is currently no accountability or oversight, and minimal structure.
- E. Millar presented a recommendation for the Listowel and Wingham Recruitment Committees to report to the LWHA Board of Directors.



THAT the LWHA Board of Directors recommends accountability of the Recruitment Committees rest with the Board.

MOTION: TABLED

5.5 Closed In-Camera Session

Moved by: Kailey Fallis

THAT the LWHA Board of Directors meeting move to 'In-Camera' session and that staff remain.

Seconded by: Jean Montgomery

MOTION: CARRIED

6. CLOSED IN-CAMERA SESSION

• The in-camera minutes are under separate cover.

7. BOARD RECOGNITION OF QUALITY IMPROVEMENT

- K. Fallis appreciated the OBSP presentation, focus on recruitment, and passion around the WDH satellite oncology program.
- R. Beyersbergen commented on the meeting's professionalism.
- D. Mendez appreciated that more patients are able to receive care locally with recent OBSP and oncology modifications.
- The Board discussed the successes of the hospitals being shared with the media and communities; highlighting the programs offered to inform the community was suggested.

8. ONTARIO HOSPITAL ASSOCIATION

- 8.1 OHA Population Health: The Concept of Health Equity
- 8.2 Ontario Hospitals Leaders in Efficiency Report
- 8.3 Projected Patterns of Illness in Ontario Report
 - Provided for information purposes, and referenced during the President and CEO Report.

9. COMMUNICATION REQUIRED FOLLOWING BOARD MEETING

· A summary of this meeting will be emailed.

10. DATE OF NEXT MEETING

Wednesday, November 27, 2024

	•	1700 Hours			
11.	MEETING EFFECTIVENESS EVALUATION				
	This is complete suggested	ed twice per year, but completion of a survey at the end of each meeting was			
12.	ADJOURNMENT				
Mov	ed by: Kailey Fallis THAT there being no hours.	Seconded by: Jean Montgomery o further business the LWHA Board of Directors meeting be adjourned at 1819			
MO	TION: CARRIED				
13.	BOARD ONLY				

Derek Mendez, Interim Chair

Esther Millar, Secretary