



# Listowel Wingham Hospitals Alliance

## Board of Directors Meeting

Wednesday, January 31, 2024

WDH Boardroom / Microsoft Teams

<b>PRESENT</b>	Stacey Ash	Derek Mendez	<b>STAFF PRESENT</b>	Becky Bloemberg
	Mark Foxtton	Jessica Weber		Rhonda Scheeringa
	Kailey Fallis	Jean Montgomery		Jade DeVries
	Susan McLaughlin	Conor O'Keefe		
	Sheena Haines	Rosalea Beyersbergen		
	Dr. Suggitt	Dr. Vander Klippe		
	Justine Leslie	Karl Ellis		
			<b>PATIENT REP</b>	Rosemary Rognvaldson
<b>ABSENT</b>			<b>GUESTS</b>	
<b>REGRETS</b>	Doug Miller	Rick Boisvert	<b>REGRETS</b>	

### 1. CALL TO ORDER and WELCOME

Interim Chair S. Ash called the meeting to order at 1926 hours.

### 2. APPROVAL OF AGENDA and CONSENT AGENDA

**Moved by: Sheena Haines**

**Seconded by: Jessica Weber**

**THAT** the LWHA Board of Directors approves all motions formally passed in the Committee of the Whole meeting, the Agenda for Wednesday, January 31, 2024, and the following Consent Agenda reports be received as circulated.

- ◆ Board of Directors Meeting Minutes of November 29, 2023
- ◆ LMH Foundation Report
- ◆ WDH Foundation Report
- ◆ Ethical Decision Making Framework
- ◆ Briefing Note: Resident and IMG Housing

**MOTION: CARRIED**

### 3. DECLARATION OF CONFLICT OF INTEREST

There were no conflicts of interest declared.

### 4. BOARD EDUCATION: MENNONITE COMMUNITY – Aaron Bowman

- Aaron Bowman, an engaged member of the Mennonite community in Dorking, educated the Board on the views and healthcare experiences of the community. As the Secretary of the Safety Committee, Aaron advocates for his community and has met with hospital CEOs across the province to discuss substantial hospital bills that Mennonites face; Mennonites do not partake in insurance, including OHIP, so all healthcare costs are paid out-of-pocket.
- LMH and WDH have minimal barriers that would prevent the Mennonite community from seeking care; the reduced rates that LWHA has in place for those without OHIP are particularly helpful. Although priority service is not expected, Aaron asked staff to be mindful that Mennonites must

pay for their visit, so they will only come to the hospital for good reason.

- Education and promotion of safety within the Mennonite community is of great importance. Safety prevention mechanisms, including changes to the use of wood splitters, and improvements to straw holes, have been put in place to reduce the number of accidents in the community.

## **5. NEW BUSINESS / DECISIONS AND REPORTS**

### **5.1 VP of Clinical Services and Quality / CNE Report – J. Leslie**

- Both communities continue to see COVID-19 activity; LMH declared an outbreak on December 15<sup>th</sup>, which was declared over on December 23<sup>rd</sup>. The Outbreak Team is seeking opportunities for future improvement; Public Health was impressed by staff's approach to the outbreak.
- The nursing float model was expanded at both sites this month and is going well.
- The Clinical Nurse Extern program was a huge success as nursing staff and physicians offered great learning opportunities. LWHA has hired three externs since their graduations, and the organization is flooded with applications for summer employment under the program. There is hope that government funding for the program will continue.
- Phase II of the OneChart project is underway, and begins in the OR with the anesthesia module; a team has been developed to champion this work across the Alliance.

### **5.2 President and CEO Report – K. Ellis**

- K. Ellis recently met with MPP Matthew Rae to discuss local healthcare issues and hospital financing; the meeting was very productive and provided an opportunity to discuss details of hospital finances. Dr. Vander Klippe noted the attached letter from Huron and Perth hospital CEOs to be excellently written and very informative.
- A meeting is scheduled with MPP Lisa Thompson in the coming weeks.

### **5.3 Level Up: Mandate, Mission, Goals – S. Ash**

- Level Up: North Perth is a grassroots movement of community members, local business owners, and health care leaders seeking to ensure that current and future residents of the community have access to primary care.
- In order to keep up with community growth, and to account for physicians' changing roster sizes, North Perth will need to recruit approximately four physicians per year for the next 5-years; current recruitment levels average one physician per year. The municipality recently reopened their strategic plan to include prioritization of community access to primary care.
- Level Up: North Perth has identified three key messages: additional family physicians need to be trained, and incentives offered for underserved areas; repatriation of internationally trained Canadian family physicians, and the interprovincial certification process, must be fast-tracked; and, new funding models, such as the ability to direct bill, to increase the supply of nurse practitioners need to be implemented.
- While walk-in clinics may be inevitable due to community growth, hospital care will continue to rely on the same group of local physicians who do not have capacity to take on additional work. Concerns of offering cash only incentives have been previously noted, as this will not attract the type of physicians that LWHA is seeking to recruit.

### **5.4 LWHA Board Skills Matrix 2023-2024 – K. Ellis**

- Annual completion of a Skills Matrix and Inventory is required of Board members; this is used by the Nominating Committee to determine skills and knowledge gaps to be filled when recruiting new members to the Board.

**5.5 Hospital Service Accountability Agreement Declarations of Compliance – K. Ellis**

**5.5.1 HSAA Section 8.6**

**5.5.2 LMH Declaration of Compliance 2022-2023**

**5.5.3 WDH Declaration of Compliance 2022-2023**

- Two exceptions were noted for each site on the attached declarations: posting updated Hospital Service Accountability Agreements on the LWHA website, which has since been resolved, and providing an annual balanced budget, which was previously discussed.

**Moved by: Derek Mendez**

**Seconded by: Jessica Weber**

THAT the LWHA Board of Directors, after making inquiries of the Chief Executive Officer and other appropriate officers of the Listowel Memorial Hospital and subject to any exceptions identified on Appendix 1 to the Declaration of Compliance, to the best of the Board’s knowledge and belief, the Listowel Memorial Hospital has fulfilled its obligations under the Hospital Service Accountability Agreement in effect during the Applicable Period and has delivered the required reports referred to in Section 8.6 of the HSAA.

**MOTION: CARRIED**

**Moved by: Sheena Haines**

**Seconded by: Jean Montgomery**

THAT the LWHA Board of Directors, after making inquiries of the Chief Executive Officer and other appropriate officers of the Wingham and District Hospital and subject to any exceptions identified on Appendix 1 to the Declaration of Compliance, to the best of the Board’s knowledge and belief, the Wingham and District Hospital has fulfilled its obligations under the Hospital Service Accountability Agreement in effect during the Applicable Period and has delivered the required reports referred to in Section 8.6 of the HSAA.

**MOTION: CARRIED**

**5.6 Closed In-Camera Session**

**6. CLOSED IN-CAMERA SESSION**

The in-camera minutes are under separate cover.

**Moved by: Kailey Fallis**

**Seconded by: Sheena Haines**

THAT the LWHA Board of Directors meeting move to ‘In-Camera’ session and that staff remain.

**MOTION: CARRIED**

**7. BOARD RECOGNITION OF QUALITY IMPROVEMENT**

- S. Ash thanked R. Scheeringa and J. Leslie for informing the Board of difficult discussions that have recently taken place.

**8. ONTARIO HOSPITAL ASSOCIATION**

**8.1 OHA Regional Briefing and Member Discussion: Southwest Region**

- Correspondence items provided for information and insight were previously referenced during the meeting. There has been a lot of work ongoing with regards to advocacy and hospital finances.

**9. CORRESPONDENCE**

**9.1 Surgical Recovery Funding for Perth-Wellington Area Hospitals**

9.2 **OHA Financial and Operating Stability of Hospitals Letter**

9.3 **Huron-Perth Hospital Finances Letter**

9.4 **MPP Rae Email to Minister Jones and Bethlenfalvy**

**10. COMMUNICATION REQUIRED FOLLOWING BOARD MEETING**

- A summary of this meeting will be emailed.

**11. DATE OF NEXT MEETING**

- ♦ Wednesday, February 28, 2024
- ♦ LMH Outpatient Building / Microsoft Teams
- ♦ 1700 Hours

**12. MEETING EFFECTIVENESS EVALUATION**

- Dr. Vander Klippe recognized the Board for being engaged and raising concerns where applicable.

**13. ADJOURNMENT**

**Moved by: Kailey Fallis**

**Seconded by: Sheena Haines**

**THAT** there being no further business the LWHA Board of Directors meeting be adjourned at 2031 hours.

**MOTION: CARRIED**

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Stacey Ash, Interim Chair

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Karl Ellis, Secretary