

**Listowel Wingham Hospitals Alliance
Board of Directors Meeting
Wednesday, February 23, 2022
WebEx / WD Boardroom / LM Outpatient Building**

PRESENT:	Dale Gilchrist, Chair (W)	Stacey Ash (L)	STAFF	Justine Leslie
	Karl Ellis (L)	Dr. T. Suggitt (V)		Barb Major-McEwan
	Rick Boisvert (V)	Jes Weber (L)		Meghan Martin
	Dr. S. Vander Klippe (V)	Penny Mulvey (W)		
	Susan McLaughlin (L)	Doug Miller (W)		
	Sharon Skinn (V)	Bert Johnson (L)		
	Hugh Clugston (W)	Conor O'Keefe (V)		
			PATIENT REP	Rosemary Rognvaldson
ABSENT:	Dr. D. Gateman		GUESTS:	
REGRETS:	Rhonda Scheeringa	Janny Pape	REGRETS:	

1. CALL TO ORDER and WELCOME

Chair D. Gilchrist called the meeting to order at 1811 hours.

2. APPROVAL OF AGENDA AND CONSENT AGENDA

Moved by: H. Clugston

Seconded by: S. Skinn

THAT the LWHA Board of Directors approves the Agenda for Wednesday, February 23, 2022 and the following Consent Agenda reports be received as circulated

- Board of Directors Meeting Minutes of January 26, 2022
- WDH Foundation
- Evaluating and Monitoring Board Performance Policy

MOTION: Carried

3. DECLARATION OF CONFLICT OF INTEREST

There were no conflicts of interest declared.

4. NEW BUSINESS / DECISIONS AND REPORTS

4.1 VP of Clinical Services and Quality Report – J. Leslie

- SW regional dashboard included to monitor bed occupancy and staffing pressures.
- Directive 2 revoked in February. Both sites working to book and re-book procedures.
- COVID Testing Centre rates have decreased significantly.
- LWHA will work with the HPA OHT on the joint Accreditation that's scheduled for 2023.
- H. Clugston asked whether assisting other sites with their Accreditation needs would put additional pressure on A. Morrison. J. Leslie clarified that A. Morrison may support other sites through quick phone calls or policy shares.

4.2 President and CEO Report – K. Ellis

- System capacity has changed significantly. Efforts are focused on moving patients out of hospital and into LTC.
- Consent for Patient Transfer has been a contentious issue. Ontario Health expects that patient consent is obtained in order to transfer between facilities.
- Police-Hospital Transition Protocols under discussion. K. Ellis explained that should a patient require a mental health assessment, this ideally should happen at a Schedule 1 Mental Health facility (i.e. Stratford or Goderich).
- No response yet regarding the MRI proposal.
- 3rd dose vaccination rates are low, perhaps due to under reporting or vaccination fatigue.
- S. Ash asked whether the hospital's third dose rates were lower than the general population. Dr. Vander Klippe stated that the general population's third dose rate is 57%. This is higher than the rates within LWHA.

4.3 Board Evaluation Process – K. Ellis

- The Board recommended proceeding with the same format as last year (Survey Monkey).

4.4 Public Sector Salary Disclosure – K. Ellis

- Attached for information.

4.5 Fisher Clinic – K. Ellis

- A working group has developed a draft design.
- K. Ellis personally feels that the proposed design will not meet the capacity needs as the community grows significantly over the next decade. However, there are numerous restrictions to consider (i.e. landlocked building, work flow).
- K. Ellis would like to include an extra 1000 sq. ft. that was proposed as an option by the architects.
- S. McLaughlin asked how the back of the building could be utilized, suggesting a walk-out space that would address the grade issues. S. McLaughlin noted that creating a campus-like design would be beneficial, and that the possibility to incorporate additional services should be a consideration (i.e. cardiac lab). S. Ash agreed, and was doubtful that an additional 1000 sq. ft. would meet the community's needs.
- Dr. T. Suggitt agreed that while a larger expansion is ideal, there are significant limitations. Space is needed as soon as possible.
- C. O'Keefe asked whether the size was based on the budget. K. Ellis explained that the cost estimates have increased. 1000 additional sq. ft. would add approximately \$1 million.
- B. Johnson advocated for the decision to be based on community need instead of the budget. B. Johnson suggested closing off Sarah St. and utilizing the Outpatient Building and the Ambulance Bay.
- K. Ellis to discuss the Board's recommendations with the architects.

4.6 Extension of the Strategic Plan by One Year (2023) – K. Ellis

- The current plan is working well, but concludes in 2022. The staff at LWHA may not have the time and energy required to develop a new plan, as a result of the ongoing pandemic.

Moved by: P. Mulvey

Seconded by: R. Boisvert

THAT the LWHA Board of Directors approves the extension of the LWHA Strategic Plan by one year

(2023).

MOTION: Carried

5. CLOSED IN CAMERA SESSION

The in-camera minutes are under separate cover.

Moved by: H. Clugston

Seconded by: D. Miller

THAT the LWHA Board of Directors meeting move to 'In-Camera' session and that staff remain.

MOTION: Carried

6. HURON PERTH ONTARIO HEALTH TEAM

Collaboration Agreement

- Commitment to work together.
- S. McLaughlin stated that the Intellectual Property definition seems broad. That IP should belong to LWHA.
- C. O'Keefe noted that this agreement does not appear binding in nature, but rather more of a Memorandum of Understanding.
- K. Ellis will relay the Board's feedback to the OHT.

Briefing Note

- Recommendation to sign the Collaboration Agreement.
- K. Ellis will acquire additional information sought by the Board prior to signing.

Meeting Highlights

- Attached for information.

7. BOARD RECOGNITION OF QUALITY IMPROVEMENT

- H. Clugston expressed appreciation for Mady Smith's presentation.

8. CORRESPONDENCE

9. COMMUNICATION REQUIRED FOLLOWING BOARD MEETING

- A summary of this meeting will be emailed.

10. DATE OF NEXT MEETING

- Wednesday, March 30, 2022
- WebEx / WDH Board Room / LM Outpatient Building
- 1700 Hours

11. MEETING EFFECTIVENESS EVALUATION

12. BOARD ONLY

13. ADJOURNMENT

Moved by: H. Clugston

Seconded by: R. Boisvert

THAT there being no further business the LWHA Board of Directors meeting be adjourned at 1907 hours.

D. Gilchrist, Chair

Karl Ellis, Secretary