

Listowel Wingham Hospitals Alliance Board of Directors Meeting

Wednesday September 26, 2018

Listowel Memorial Hospital
Outpatient Building

PRESENT:	Rosemary Rognvaldson	Penny Mulvey, Chair	STAFF PRESENT:	Jennifer Johnston
	Bert Johnson	Gord Hunt		
	Debbie Miller	Hugh Clugston		
	Krishna Beharry	Doug Miller		
	Tom Soltys	Dale Gilchrist		
	Kris Dekker			
	Dr. R. Latuskie	Dr. G. Antoniadis		
	Shannon Maier	Karl Ellis		
ABSENT:	Dr. A. Qureshi	Dr. J. Shuffield	GUESTS:	
		Conor O'Keefe		
REGRETS:			REGRETS:	

1. CALL TO ORDER and WELCOME

Chair P. Mulvey called the meeting to order at 1933

2. APPROVAL OF AGENDA AND CONSENT AGENDA

Moved by: Tom Soltys

Seconded by: Rosemary Rognvaldson

THAT the LWHA Board of Directors approves the Agenda for Wednesday September 26, 2018 and the following Consent Agenda reports be received as circulated

- Board of Directors Meeting Minutes of June 27, 2018
- LMH Foundation
- WDH Foundation
- WDH Recruitment
- Facility Improvement Progress Report
- Executive Governance and Nomination Committee Meeting Highlights
- Board of Directors Policy
- Appendix A to Board of Directors Policy
- Code of Conduct Policy

MOTION: CARRIED

3. **DECLARATION OF CONFLICT OF INTEREST**

There were no conflicts of interested declared.

4. BOARD EDUCATION - MINISTER OF HEALTH AND LONG TERM CARE AND PREMIER'S HEALTH ADVISOR COMMENTS - K. ELLIS

- K. Ellis attended the Ontario Hospital Association Leadership Summit on September 6, 2018
- Comments from Minister Elliott included:
 - Multiple references to being innovative and "ways to operate more efficiently"
 - Need to address:
 - ER waits

- Acute Long-term Care
- End hallway medicine
- Need for "health care transformation"
- 15000 new Long-term Care beds in 5 years and 30000 in 10 years
- \$3.8 billion has been committed to mental health and addictions, however this is over a 10 year period
- Possibility of redeveloping older long term care homes rather than all new builds
- Comments from Rueben Devlin, Special Advisor to the Premier, included:
 - What does a hospital look like in 2050?
 - Hospitals have a responsibility for patients once they leave the facility
 - Acute care is least important of the following priorities:
 - Acute
 - Long-term Care
 - Home and Community Care
 - Primary Care
 - Mental Health and Addictions
 - Digital Health and Innovation
 - 21 Assistant Deputy Ministers in the Ministry of Health and Long Term Care currently, there will be less
 - Province paid ½ billion more to physicians in enrollment models than fee for service
 - References to Choosing Wisely
 - Acknowledgement that it costs more to do things in rural
- Analysis of Comments:
 - LHINs were never mentioned
 - A lot of commentary on structure change
 - Need to think about connection between acute care and home care
 - Citizens care about local hospital and access to family physicians nothing else including:
 - LHINs, HCC, HQO, CCO etc.

5. NEW BUSINESS / DECISIONS AND REPORTS

5.1 Board Work Plan 2018 / 2019

- Included in the package for review and information
- K. Ellis will ensure that everything is included in the Work Plan from the terms of reference

5.2 CEO and Corporate Objectives

- Given the number of items on the list staff feel a good job has been done although we are behind on a couple of the CFO items due to the vacancy of that position
- K. Ellis noted that we have been successful at recruiting additional specialists for the ambulatory care space at the hospital and indicated that when the new ambulatory care space is built we will have 8 or 9 exam rooms

5.3 Wingham and District Hospital Open House October 18th

- Open house for staff will be held at 3:00
- The Foundation is having an event for major donors beginning at 5:30
- Public open house will begin at 7:00 with speeches and ribbon cutting at 7:15

- MPP, Lisa Thompson has indicated she will be speaking along with Neil Johnson from Cancer Care
 Ontario, Penny Mulvey, Mark Foxton, Ian Montgomery and Trudy Thomson
- Guided tours will be conducted through oncology, pharmacy, the new team station, rehab and digital imaging
- The Board of Directors are welcome to come at 5:30 if they wish

5.4 Chief Nursing Executive Report - S. Maier

Highlights from S. Maier's report included:

- Single encounter experienced a very successful rollout on September 16, we are the first Cerner group in Canada to move forward with Single Encounter
- Naloxone (counteracts the effects of an opioid overdose) kits are going to be more readily available to patients at risk of an opioid overdose as part of the Ontario Opioid Strategy
 - When asked by the Board how long can one person take Naloxone, Dr. Antoniadis replied
 Naloxone can be taken every day until the overdose is worn off
- The open house that was scheduled for July to celebrate the refresh of the Obstetrical department has been put off for now
 - Discussions have been held regarding renovating the OB Sunroom, if this is able to happen we will hold the open house after that renovation has been completed
- Dr. Moores will be assuming Dr. Gear's role in the Oncology Department at the Wingham and District Hospital
 - Training will take a number of months, which is a mixture of online and in person
 - If there is an overlap between training and Dr. Gear's departure, Dr. Antoniadis or Dr. Shuffield will help out
- Have had a tremendous amount of success with nursing recruitment over the summer
 - 13 new nurses have been hired between both sites
- Lots of work has been done recently to keep staff safe from aggressive patients related to dementia, disease processes, mental health etc.
 - Will be looking at ways to understand how we can get these patients to a higher level of care

5.5 Chief Executive Officer Report - K. Ellis

Highlights from K. Ellis' report included:

- Cancer Care Ontario transition funding will be ending next year
 - Will be completely transitioned out over the next 3 years
 - We have not received organizational level impacts as of yet
 - Currently we receive \$300 per patient to provide chemotherapy treatments to patients, if the
 entire dosage is not used the vial must be thrown out and the cost of the wastage is our
 responsibility to fund.
- Structural concerns have been expressed by the contractor in the Medical Device Reprocessing Department in Wingham which may cause a significant delay and increased costs to the project
 - We will make a claim for 90% of the cost through the MOH
- In the past 6 months we have experienced a number of internal network outages in Wingham some of which are construction related
 - Procedures have been put in place to try and prevent any more outages during the remainder of construction
 - Wireless network will be updated in both hospitals this fall
- 100th Anniversary celebration of the Listowel Memorial Hospital will take place in June 2019
- Architects have been working on drawings for Early Years space in the Royal Oaks facility
 - If they rent this space the facility will be approximately 70% full

- The Board has indicated that they would like to see a new organizational chart now that B.
 Boshart has retired
 - New Org chart will be included in the next board package

5.6 Move to Closed In-Camera Session

Moved by: Doug Miller Seconded by: Kris Dekker

THAT the LWHA Board of Directors meeting move to 'In-Camera' session and that staff remain.

MOTION: CARRIED

6. CLOSED IN CAMERA SESSION

The in-camera minutes are under separate cover.

7. BOARD RECOGNITION OF QUALITY IMPROVEMENT

Brent's presentation on the Lab Services was very good – he will be missed

8. CORRESPONDENCE

- **8.1** South Bruce Grey Interim CEO Announcement
- **8.2** Alexandra and Marine General Hospital, South Huron Hospital Association Interim CEO Announcement
- 8.3 South West Local Health Integration Network Interim CEO Announcement

9. COMMUNICATION REQUIRED FOLLOWING BOARD MEETING

Nothing to report

10. DATE OF NEXT MEETING

- Wednesday, October 24, 2018
- Wingham and District Hospital Board Room
- 1700 Hours

11. MEETING EFFECTIVENESS EVALUATION

- Administration staff will be aiming for more accurate times on the agendas
- Changes or more detailed information that the Board had requested in June were made right away

12. ADJOURNMENT

Moved by: Krishna Beharry

THAT there being no further business the LWHA Board of Directors meeting be adjourned at 1839 hours.

Penny Mulvey, Chair	Karl Ellis, Secretary